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HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305-6010



Visit of

The Honorable Robert M. Gates
The Deputy Director of Central Intelligence

November 24, 1986

List of Hoover Institution
Invited Guests:

W. Glenn Campbell	Director
John F. Cogan	Principal Associate Director
Dennis L. Bark	Senior Fellow, Directs National Security Affairs (NSA) Program at Hoover Institution
Richard T. Burrese	Associate Director & Senior Fellow
John B. Dunlop	Associate Director & Senior Fellow
Thomas H. Henriksen	Associate Director & Senior Fellow
John Raisian	Associate Director & Senior Research Fellow
Robert G. Allen, Jr. (LTC, USAF)	Visiting Scholar; Department of the Air Force
Martin Anderson	Senior Fellow
Arnold Beichman	Research Fellow
Mikhail S. Bernstam	Senior Research Fellow
Thomas Bethell	Visiting Scholar
Bruce Bueno de Mesquita	Senior Fellow
Angelo Codevilla	Senior Research Fellow
Robert Conquest	Senior Research Fellow
Michael J. Deis	Public Affairs Fellow

STAT

Milorad M. Drachkovitch	Senior Fellow
Peter J. Duignan	Senior Fellow
Lewis H. Gann	Senior Fellow
David R. Gress-Wright	Senior Research Fellow
Rodney Kennedy-Minott	Senior Research Fellow
James A. Moseman (LtCmdr, USN)	Visiting Scholar; Department of the Navy
Walter A. McDougall	Visiting Scholar
Henry S. Rowen	Senior Research Fellow
Richard F. Staar	Senior Fellow; Directs International Studies Program at the Hoover Institution
Edward Teller	Senior Research Fellow

Dinner

W. Glenn Campbell
Robert M. Gates
Robert Conquest
Henry S. Rowen
Richard F. Staar
Dennis L. Bark
Martin Anderson
Thomas H. Henriksen
Angelo Codevilla
Arnold Beichman

	Henriksen	Anderson	Bark	Staar	
Codevilla	X	X	X	X	X
	X	X	X	X	
	Beichman	Campbell	Gates	Conquest	Rowen

HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305-6010



October 9, 1986

Mr. Robert Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Gates:

Please consider this letter a follow-up to my letter of October 6 and an invitation to dinner on the evening of November 24 after your seminar at the Hoover Institution.

I am extending a dinner invitation to you for the Stanford Faculty Club with five or six Hoover Institution scholars. If acceptance of this invitation would be made easier by a seminar at 4:00 p.m. rather than 3:00 p.m., I would be pleased to make this change.

Looking forward to hearing from you.

Yours sincerely,

Thomas H. Henriksen
Associate Director and
Senior Fellow

THHpgl

called
on 17 Oct
86

(415) 723-4255

Beichman

Rosen

? Bob Conquest

Martin Anderson

David Bark

HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305-6010



October 6, 1986

f.

Mr. Robert M. Gates
The Deputy Director of
Central Intelligence
Washington, D.C. 20505

Dear Mr. Gates:

Thank you for your letter of September 29, accepting our invitation to participate in a Hoover Seminar on the afternoon of Monday, November 24. If acceptable to you, may I schedule you for 3:00 p.m. in room 130 of the Herbert Hoover Memorial Building. For your convenience, I enclose a map with the location of the Memorial Building highlighted in yellow; it stands next to the Hoover Tower.

I have asked Dr. Dennis L. Bark, Senior Fellow and director of our National Security Affairs Program, to introduce you. Dr. Bark has kindly agreed to do so. As you know, Dr. Bark is an expert on national security and the most appropriate person to introduce you. In answer to your questions about the format, participants and introductory remarks, I would like to let you know that the format is informal and the participants are members of the Hoover staff and Visiting Scholars here. The seminars normally run for about an hour, and the speakers usually open with a few introductory comments of about ten to fifteen minutes. Questions and answers follow. Judging by past seminars, the participants will ask questions on topics other than those addressed in the introductory remarks.

If you have further questions you may call me (415-723-4255) or Dr. Bark (415-723-2216). We are delighted that you will visit the Hoover Institution and participate in a Hoover Seminar. Should you wish to provide a resume or biographical sketch, we would be pleased to use it to introduce you properly to the seminar.

With best wishes,



Yours sincerely,

Thomas H. Henriksen

ILLEGIB

Thomas H. Henriksen
Associate Director and
Senior Fellow

cc: Dennis Bark



ILLEGIB

The Deputy Director of Central Intelligence

Washington, D.C. 20505

September 29, 1986

Mr. Thomas H. Henriksen
Associate Director and Senior Fellow
Hoover Institution
Stanford, California 94305

Dear Mr. Henriksen:

I would be pleased to accept your invitation to participate in one of the Hoover Seminars. I will be in the San Francisco area on Monday, November 24th and would be available to participate in an afternoon seminar should it be possible for you to arrange at that time.

I would appreciate knowing more about the format, participants, whether you would like me to make some introductory comments and, if so, if you have a particular subject in mind, and any other information you can provide.

Thank you for the invitation and I hope that the date is convenient.

Sincerely,



Robert M. Gates

STAT

cc: Arnold Beichman

DDCI/RMGates,  (29Sept86)

DISTRIBUTION:

- 0 - Addressee
- 1 - Arnold Beichman
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HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305

September 22, 1986



Mr. Robert Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Gates:

At the suggestion of Arnold Beichman, I would like to invite you to visit the Hoover Institution to participate in one of the Hoover Seminars as your schedule may permit.

Within the framework of our Domestic and International Studies programs at the Hoover Institution, the Hoover Seminar has been an occasion for prominent guests in the executive branch of government and our scholars to meet and exchange views on current policy matters. We believe that the Hoover Seminar is playing a major role in the relationship between scholars and the nation's decision makers, whose dialogue is so crucial to responsible decisions in government today. Members of the administration who have participated in the Seminars thus far include, among others, Attorney General Edwin Meese III, Secretary Caspar Weinberger, Director of Office of Personnel Management Constance J. Horner, former Deputy Secretary Darrell Trent, Science Advisor to the President George A. Keyworth, Director of the FBI, William H. Webster, Director of Central Intelligence, William J. Casey, former Attorney General William French Smith and Commission on Civil Rights Chairman Clarence M. Pendleton, Jr.

The Seminar's format consisting of an informal morning or afternoon discussion with the Institution's scholars is deliberately flexible. It is designed to afford our guests the opportunity to become acquainted with the Hoover Institution and to be a stimulating and enjoyable occasion.

Because the Hoover Institution is a non-profit organization, under Section 501(c)(3) of the Internal Revenue Code, we understand that transportation here can be made at government expense. Alternatively, it may be made at our expense if our guest prefers. The Institution would pay all costs as needed for lodging and meals of our guest.

We would be very pleased if you are able to accept our invitation, and it would be a pleasure to welcome you to the Hoover Institution.

With best wishes,

Sincerely yours,

Thomas H. Henriksen
Associate Director and
Senior Fellow

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CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D. C. 20505

3972x/3

14 November 1986

PUBLIC AFFAIRS

Phone: (703) 351-2053

Mr. James L. Coplan
Assistant Executive Director
The Commonwealth Club of California
681 Market Street
San Francisco, CA 94105

Dear Mr. Coplan:

This is to confirm arrangements for CIA Deputy Director Robert M. Gates to address the Commonwealth Club of California, Tuesday, 25 November, at the California West Room of the St. Francis Hotel in San Francisco.

The reception is scheduled for 4:30 p.m. and his speech titled "War by Another Name" at 5:15 p.m. The proposed format is 30 minutes of remarks and 30 minutes of Questions and Answers. Adjournment is scheduled for 6:15 p.m. As we have discussed, the print media will be invited, but we request that you not allow TV or radio coverage during his appearance. According to our agreement, you will not put out a press release and the Deputy Director does not grant press interviews. Also, as we agreed, invitations will be issued only to U.S. citizens who are Club members. If you plan to publish the Deputy Director's remarks, please give us the opportunity to review the material prior to publication.

As soon as it is convenient, I would appreciate knowing who will introduce Dr. Gates. Would you please send me short biographies of those people with whom he will be meeting. We ask that you tape his remarks for our historical records. I also need to know whether a podium with mike will be available for the address.

Enclosed, as you requested, is a photograph and biography of Dr. Gates. Thank you for your kind attention to these details. If you have any further questions on arrangements for the event or if there is anything I can do to help you, please feel free to call me on (703) 351-2053.

Sincerely,



Public Affairs

STAT

Enclosure



The Commonwealth Club of California

681 Market Street, San Francisco, California 94105 • (415) 362-4903

November 6, 1986

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Executive Director

James L. Coplan
Assistant Executive Director

[Redacted]
Department of Public Affairs
Central Intelligence Agency
Washington, D. C. 20505

Dear [Redacted]

The Commonwealth Club of California is pleased that The Honorable Robert M. Gates, Deputy Director of Central Intelligence will address invited members on the topic, "War By Another Name" at a reception in the California West Room of the St. Francis Hotel in San Francisco on Tuesday evening, November 25.


The schedule will be: no-host cocktails 4:30 p.m. to 5:15 p.m. Deputy Director Gates will be introduced and speak from 5:15 to 5:45 p.m. and from 5:45 p.m. to 6:15, he will be asked to respond to written questions from the floor. The meeting will be adjourned at 6:15 p.m.

As agreed, the following conditions will obtain:

1. There will be invitations only.
2. There will be up to approximately 150 people.
3. The print media will be invited; however, no tape recorders will be allowed in the room.
4. There will be no media allowed from radio or television.
5. There is to be no press release issued.
6. The print media will be phoned the day of the event.
7. The invitations will be issued only to: U.S. citizens and Club members. There will be no guests and no substitutions.

We look forward to welcoming Mr. Gates to our podium on November 25. If you have any questions, please do not hesitate to contact us.

Sincerely,


Michael J. Brassington
Executive Director

MJB/am

Enclosure

cc: Frank Chambers

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CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D. C. 20505

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PUBLIC AFFAIRS

Phone: (703) 351-2053

20 October 1986

Mr. Casimir A. Yost
Executive Director
World Affairs Council
of Northern California
World Affairs Center
312 Sutter Street, Suite 200
San Francisco, CA 94108

Dear Mr. Yost:

This is to confirm arrangements for CIA Deputy Director Robert M. Gates to address the Bay Area International Forum (BAIF) of the World Affairs Council on Tuesday, 25 November, at the City Club of the St. Francis Hotel in San Francisco.

The reception is scheduled for noon, lunch at 12:15 p.m. and his remarks at 12:45 p.m. The proposed format is 30 minutes of remarks followed by 15 minutes of Questions and Answers. Departure is scheduled for 2:00 p.m. Since this is an off-the-record event, we request that you do not put out a press release, and that you have neither print media nor electronic media covering his appearance. According to our conversation, foreign nationals will not be in the audience. We ask that a podium with a mike be available. Also, according to my conversation with Mr. McCadden, you do not normally tape the speaker's remarks. We will be glad to abide by your practice in this case. We would appreciate receiving a list of attendees with their corporate designations and short biographies of several of the gentlemen who will be hosting Mr. Gates. Would you also include a paragraph on the background of the BAIF?

Enclosed as you requested is a photograph and biography of Mr. Gates. If you have any further questions on the arrangements for the event or if there is anything I can do to help you, please feel free to call me on (703) 351-2053.

Sincerely,

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Public Affairs

Enclosures

cc: John McCadden
World Affairs Council



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2 October 1986

Mr. Robert Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Gates:

I am delighted that you have accepted our invitation to speak to the Bay Area International Forum of the World Affairs Council on November 25. BAIF is composed of an influential group of local CEOs, academics and civic leaders.

Your address will follow a luncheon in the City Club of the St. Francis Hotel, located in Union Square. There will be a brief reception at noon, followed by lunch at 12:15 p.m. Your remarks before BAIF are off the record, and no foreign nationals will be in the audience and no members of the press will be present.

I would appreciate it if you would forward to me at your earliest convenience a topic for your presentation and a copy of your Curriculum Vitae.

I hope these arrangements are satisfactory. If you have any questions, do not hesitate to call.

Sincerely,

Casimir A. Yost
Executive Director

CAY/jfm

cc:
Public Affairs
Central Intelligence Agency

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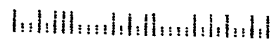
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BAIF

World Affairs Center, 312 Sutter Street, Suite 200, San Francisco CA 94108, (415) 982-2541



Mr. Robert Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505



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CENTRAL INTELLIGENCE AGENCY

OFFICE OF THE DEPUTY DIRECTOR

Bob --

Attached is your "official" invitation to go to San Francisco to speak to the Bay Area International Forum.

We gave this chap a verbal yes to this invitation in July -- see attached.

Timing???

Mid-Nov.

de/27Aug

STAT

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ROUTING SLIP

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Remarks To 14: For coordination and response to Mr. Yost, info to DDCI.

Executive Secretary
27 Aug 86

Date

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August 22, 1986

Mr. Robert Gates
Deputy Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Gates:

After ten years on Capitol Hill, most recently on the Senate Committee on Foreign Relations, I have become the new Executive Director of the World Affairs Council of Northern California. It was a privilege for me, during my years on the Hill, to work closely with people in the Agency. I value the friendships I made and appreciated the professionalism with which I was treated by your personnel.

It would be my hope that I might entice you to come to San Francisco to speak. The Bay Area International Forum (BAIF), made up of senior executives of the major Bay Area corporations and financial institutions, might provide the right audience for you. The meetings of this Council-affiliated organization are off the record and conducive to an in-depth exchange of views.

If, in principle, you would be prepared to come west, I would appreciate a contact in your office with whom I might arrange specific scheduling for sometime this fall.

I look forward to hearing from you.

Sincerely,

Casimir A. Yost
Executive Director

CAY:pr





Central Intelligence Agency
Washington, D.C.
(703) 482-7676

George V. Lauder
Director, Public Affairs

2 July 1986
OCA 86-2265

2 July 1986

DDCI:

Dave Gries sent this invitation through me. I think this would be a useful thing to do at some point when you will be in the area. It's easy to arrange. I believe McMahon addressed the group.

Let me know if you would like us to follow up.



George V. Lauder

staff of the Senate leaving the committee Affairs Council of Francisco. Cas asked receiving an invitation p. This group is from the Bay area. The dinner or lunch. Cas opic of a global

STAT

3 _____

2 July 1986
OCA 86-2265

NOTE FOR: The Deputy Director
VIA: Dave Gries
FROM:
SUBJECT: Invitation to Speak

STAT

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Casimir "Cas" Yost, currently on the staff of the Senate Foreign Relations Committee, will soon be leaving the committee to become executive director of the World Affairs Council of Northern California which is based in San Francisco. Cas asked me to see if you would be receptive to receiving an invitation to speak to the council's corporate group. This group is composed of senior corporate executives from the Bay area. The meeting would be private, probably over dinner or lunch. Cas would want you to speak to the general topic of a global overview of national security trends.

Interested_____

Not Interested_____

EXECUTIVE SECRETARIAT

ROUTING SLIP

return: 05

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Remarks

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Executive Secretary
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Date

3637 (10-81)

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The Director of Central Intelligence

Washington, D.C. 20505

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3972/1

6 October 1986

Dear Frank,

I have a hard time committing to be out of town and that's why I haven't responded to the invitation you forwarded from the Secretary of the Commonwealth Club to address a Special Event in November or December. It is now clear that I will not be able to take any further trips out of town until sometime next year.

My deputy, Bob Gates, will be in California the last week in November. He will be speaking to the World Affairs Council at lunch on November 25th. He would be available to speak to The Commonwealth Club on either the 24th or the 26th at lunch, or perhaps on the evening of the 25th, although I understand The Commonwealth is a luncheon club. Bob does a very good job in talking intelligence and national security matters to business groups and I would like to see him exposed to the San Francisco business community.

Sophia joins me in sending our best to Jean and to you.

Yours,


William J. Casey

Mr. Frank G. Chambers
General Partner
Continental Capital Ventures
555 California Street
San Francisco, California 94104



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SUSPENSE _____
Date _____

Remarks

Executive Secretary
7 OCT 86

Date

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The Commonwealth Club of California

681 Market Street, San Francisco, California 94105 • (415) 362-4903

October 1, 1986

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Assistant Executive Director

The Honorable William J. Casey
Director, Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Casey:

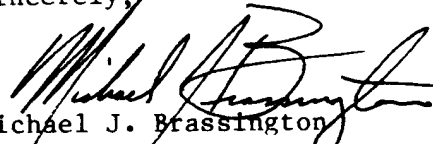
On behalf of The Commonwealth Club of California, it gives me great pleasure to renew our invitation to you to address our members at a luncheon in San Francisco on a mutually agreeable date.

Since you have previously addressed the Club, in 1972, 1982, and 1984, you know that, since its founding in 1903, The Commonwealth Club has been dedicated to the impartial study of significant public issues and has offered its podium to national and international figures to present their views. A list of some of those who have addressed the Club since 1903 is enclosed.

Our usual format calls for a half hour talk followed by a half hour of questions from the floor. We would invite approximately 100 Club members, all of whom will be U.S. citizens. Members gather at noon, eat between noon and 12:30, at 12:30 there is a brief introduction, you would speak until 1:00, followed by the half hour of response to questions. The program would be over at 1:30 p.m. precisely. There will be no media representatives at this program.

We look forward to hearing from you and welcoming you to San Francisco as your schedule permits.

Sincerely,


Michael J. Brassington
Executive Director

MJB/am

Enclosures





A Few of the Speakers Who Have Addressed The Commonwealth Club of California Since 1903

Chancellor Konrad Adenauer
Apollo 14 and 16 Astronauts
James A. Baker III
Ambassador Shirley Temple Black
Gov. Edmund G. Brown
Gov. Edmund G. Brown, Jr.
Zbigniew Brzezinski
Hon. William Jennings Bryan
Ralph Bunche
Vice President George Bush
Mme Claire L. Chennault
Mme Chiang Kai-shek
General Mark Clark
Hon. Tom C. Clark
President Calvin Coolidge
Norman Cousins
Walter Cronkite
His Holiness Dalai Lama XIV
Clarence Darrow
Gen. Charles de Gaulle
His Excellency Mararji R. Desai
Gov. George Deukmejian
Senator Robert Dole
Robert F. Drinan, S.J.
John Foster Dulles
Will & Ariel Durant
Foreign Minister Abba Eban
President Dwight D. Eisenhower
Dr. Daniel Ellsberg
Chancellor Ludwig Erhard
President Gerald R. Ford
Henry Ford II
Secretary James D. Forrestal
Douglas Fraser
Dr. Milton Friedman
Sir John Glubb
Ambassador Arthur J. Goldberg
Senator Barry Goldwater
Samuel Gompers
Rev. Billy Graham
Hon. Alexander M. Haig, Jr.
Alex Haley
Lord Halifax
Admiral William F. Halsey
Dr. Armand Hammer
Hon. W. Averell Harriman

William Randolph Hearst, Jr.
Conrad Hilton
Dr. Walter E. Hoadley
Benjamin L. Hooks
President Herbert Hoover
Vice President Hubert H. Humphrey
Roy Innis
Rev. Jesse Jackson
Lt. Gen. Daniel "Chappie" James
Leon Jaworski
Marshal Joseph Joffre
Queen Julianna of The Netherlands
Hon. Jack Kemp
Senator Edward M. Kennedy
Senator Robert F. Kennedy
Premier Alexander Kerensky
Chairman Nikita Khrushchev
Rev. Martin Luther King, Jr.
Ambassador Jeane J. Kirkpatrick
Hon. Henry A. Kissinger
Mayor Ed Koch
H.E. Juscelino De Olivera Kubitschek
Vice President Nguyen Cao Ky
Mayor Fiorello H. LaGuardia
Ann Landers
John L. Lewis
Ambassador Sol Linowitz
Hon. Henry Cabot Lodge, Jr.
Henry R. Luce
Prime Minister Harold Macmillan
U.N. President Charles Malik
Guglielmo Marconi
Foreign Minister Jan Masaryk
Dr. Charles H. Mayo
Ambassador Donald F. McHenry
George Meany
Dr. Roy W. Menninger
Hon. V.K. Krishna Menon
Vice President Walter Mondale
Hon. Edmund S. Muskie
Ralph Nader
Mme Ngo Dinh Nhu
Admiral Chester Nimitz
President Richard M. Nixon
Jesse Owens
Lord C. Northcote Parkinson

Coach Joe Paterno
King Paul of Greece
Dr. Linus Pauling
Westbrook Pegler
Senator Charles H. Percy
H.E. Shimon Peres
President Georges Pompidou
Dr. Stefan T. Possony
President Ronald Reagan
Walter Reuther
President Syngman Rhee
Captain Edward Rickenbacker
Paul Robeson
Vice President Nelson Rockefeller
President Franklin D. Roosevelt
President Theodore Roosevelt
Hon. Eugene V. Rostow
Hon. Dean Rusk
Harrison E. Salisbury
Dr. Glenn T. Seaborg
Emperor Haile Selassie I
Hon. George P. Shultz
Beverly Sills
Hon. William E. Simon
Senator Margaret Chase Smith
Attorney Gen. William French Smith
Hon. Paul Henri Spaak
Robert Gordon Sproul
Lincoln Steffens
Hon. Adlai E. Stevenson
Senator Robert A. Taft
President William Howard Taft
Prime Minister Kakuei Tanaka
Dr. Edward Teller
Norman Thomas
President Harry S. Truman
Hon. Stansfield Turner
Abigail Van Buren
Dr. Wernher von Braun
Gov. George C. Wallace
Hon. Caspar W. Weinberger
Roy Wilkins
President Woodrow Wilson
Hon. Leonard Woodcock
Hon. Whitney M. Young, Jr.
President Mohammad Zia-Ul-Haq



The Commonwealth Club of California

681 Market Street, San Francisco, California 94105 • (415) 362-4903

Information for Invited Speakers

MEMBERSHIP: More than 14,000 men and women from throughout the United States and abroad are members of the Commonwealth Club of California. Most reside in the San Francisco Bay Area.

PURPOSES: The Commonwealth Club was founded in 1903. It is dedicated to the impartial study of significant public issues and offers its podium to national and international figures to present their views on vital issues of broad public, political and cultural concern or interest.

SPEAKERS: The Club has welcomed most U.S. Presidents since its founding, as well as many other heads of state and distinguished leaders, scholars, and opinion-makers from around the world.

FINANCIAL ARRANGEMENTS: The Commonwealth Club is a nonprofit, educational organization and is unable to offer honoraria or expenses to its speakers.

RADIO BROADCASTS: Commonwealth Club addresses are broadcast live over the nationwide National Public Radio satellite and by tape on more than 120 commercial stations in 14 states across the country.

PRESS: The Commonwealth Club enjoys an excellent working relationship with local and national press in the San Francisco Bay Area. When appropriate, the Club will arrange for news conferences, local radio and television appearances, and interviews. When materials are made available in advance, promotional releases will be issued to the news media.

PUBLICATION OF ADDRESS: Extensive summaries of speeches made to the Commonwealth Club are published in the Club's weekly publication, *The Commonwealth*, which is distributed to the entire membership, and to schools, universities and libraries worldwide.

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~~C O N F I D E N T I A L~~

3 November 1986

MEMORANDUM FOR:
C/DCI/SS

FROM :
DCI/B&F

SUBJECT : DDCI West Coast Travel

25X1

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Per your request, listed below are flight schedules for Mr. Gates' travel to San Francisco 23 November:

<u>DEPART</u>	<u>ARRIVE</u>
Dulles at 0920	SF at 1152 on United 53
Dulles at 1655	SF at 2000 on TWA 863
Dulles at 1720	SF at 1952 on United 57

Above flights are direct, non-stop with first class seating currently available. In addition, first class seating is available on Continental 261, which departs from Dulles at noon and arrives in San Francisco at 1604. This flight makes one 50-minute stop (no plane change) in Denver.

Departure flight United Airlines 50 on 26 November at 0845 remains unchanged. Let me know if you need any additional information.

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~~C O N F I D E N T I A L~~